



CERTIFICATE OF MEMBERSHIP

THIS CERTIFIES THAT

Dini Zulfiani, S.Sos., M.Si
(MEMBER ID : 01000337)

IS A RECOGNIZED INDIVIDUAL MEMBER
OF
INDONESIAN ASSOCIATION FOR PUBLIC ADMINISTRATION

FOR THE PERIOD FROM
Apr 09th, 2021 to Apr 09th, 2024

Apr 09th, 2021



PROF. AGUS PRAMUSINTO
PRESIDENT OF INDONESIAN ASSOCIATION FOR PUBLIC ADMINISTRATION