

**MERDEKA
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INDONESIA JAYA



CERTIFICATE

FOCUS GROUP DISCUSSION (FGD)

Ref. No : 7077/UN17/TU/2023

THIS IS TO CERTIFY THAT

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To contribute as

PARTICIPANT

at Focus Group Discussion with the topic:

“Urgensi dan Strategi Internasionalisasi Universitas Mulawarman Menuju World Class University”

held by The International Office and Excellent Program Mulawarman University

Tuesday, 3 October 2023

Rector of Mulawarman University



Prof. Dr. Ir. H. Abdunnur, M.Si., IPU

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