

CERTIFICATE OF PARTICIPATION

This is to certify that

Herning Indriastuti

has participated in the

**2020 ANNUAL UPDATE OF
ACI'S COMPETITIVENESS RANKINGS AND SIMULATION STUDIES
OF EAST KALIMANTAN**

and

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*Bappeda East Kalimantan, DPP APINDO East Kalimantan, and Universitas Mulawarman, with
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