

## Olha Lytvynenko <olha.lytvynenko@virtusinterpress.org> to me, Yana, nitapriska.ambarita, dadanglesmana89 💌





Dear Rizky Yudaruddin,

please find the reviewer's report and the editorial note attached below. The paper "BOARD STRUCTURE AND EARNING MANAGEMENT: A COMPARATIVE STUDY BETWEEN PRE AND DURING THE COVID-19 PANDEMIC" requires certain adjustments before it can be accepted.

Please be so kind as to address the comments provided by the reviewer and the editorial team and to send your revised manuscript by September 23. Please mark the introduced changes in the manuscript (with some colour, if possible).

If you have any questions, please let me know,

Please kindly confirm the receipt of this email.

Kind regards, Olha



Olha Lytvynenko
Senior Managing Editor, Managing Editor of the journals "Corporate Ownership and
Control," "Journal of Governance and Regulation", "Risk Governance and Control.
Financial Markets & Institutions", and "Corporate & Business Strategy Review" olha.lytvynenko@virtusinterpress.org www.virtusinterpress.org





Rizky Yudaruddin <rizky.yudaruddin@feb.unmul.ac.id>

to Olha 🕶

Dear Olha Lytvynenko

First of all, we would like to thank anonymous referees and the Editor of the journal for their careful reading of our paper and useful comments. We are very grateful for the suggestions, as they have helped improve the worth of our paper considerably. We have tried to respond to them and incorporate them as best as we could. It should be noted that all of the comments we took were positive and have revised the paper accordingly. Furthermore, as suggested by the reviewer, we modified our abstract, research methodology, and conclusion. We have also included 12 recent references (2018-2022). Finally, we verify that each source in the reference list is appropriately cited in the paper.

Thank you for your response. I look forward to hearing from you at your earliest convenience. Please address all correspondence to rizky, yudaruddin@feb.unmul.ac.id

Sincerely,

Rizky Yudaruddin

Department of Management, Faculty of Economics and Business, Mulawarman University,

Dekanat Office, Jl. Tanah Grogot No 1, Samarinda.

Samarinda (75117), Indonesia.

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