



CERTIFICATE OF MEMBERSHIP

THIS CERTIFIES THAT

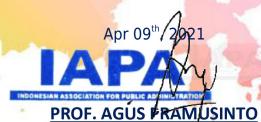
Dini Zulfiani, S.Sos., M.Si

(MEMBER ID: 01000337)

IS A RECOGNIZED INDIVIDUAL MEMBER
OF
INDONESIAN ASSOCIATION FOR PUBLIC ADMINISTRATION

FOR THE PERIOD FROM

Apr 09th, 2021 to Apr 09th, 2024



PRESIDENT OF INDONESIAN ASSOCIATION FOR PUBLIC ADMINISTRATION