



**Kampus  
Merdeka**  
INDONESIA JAYA



# CERTIFICATE OF PARTICIPATED

Number : 18225/UN17.2/PP/2021

This is to certify that

**Rahmah Daniah, S.IP., M.Si**

has Participated in

**INTERNATIONAL GUEST LECTURE "Bureaucratic Reform"**

Samarinda, Monday, 15th November 2021

Dean of Faculty of Social and Political Sciences,  
Mulawarman University



Dr. H. Muhammad Noor, M.Si.

Public Administration  
Study Program Coordinator

Dr. Fajar Apriani, M.Si