



CERTIFICATE OF APPRECIATION

No. 073 / AnCon/S-IAPA/X/2021

IS AWARDED TO

Daryono

AS PRESENTER

The 2021 Annual Conference Indonesian Association for Public Administration "Governance and Public Policy in the Society 5.0"

> Universitas Sebelas Maret Surakarta October 27th, 2021

President of IAPA,

IA PAY

Prof. Dr. Agus Pramusinto, MDA.



Prof. Dr. Ismi Dwi Astuti Nurhaeni, M.Si.

