



**Kampus
Merdeka**
INDONESIA JAYA



CERTIFICATE OF APPRECIATION

Number : 18225/UN17.2/PP/2021

This is to certify that

Dr. H. Burhanudin, M.Si

in recognition of valuable contribution as

Committee

in the **INTERNATIONAL GUEST LECTURE** "Bureaucratic Reform"

Samarinda, Monday, 15th November 2021

Dean of Faculty of Social and Political Sciences,
Mulawarman University



Dr. H. Muhammad Noor, M.Si.

Public Administration
Study Program Coordinator

Dr. Fajar Apriani, M.Si