









CERTIFICATE OF PARTICIPATED

Number: 18225/UN17.2/PP/2021

This is to certify that

Etha Pasan, S.IP., MA

has Participated in

INTERNATIONAL GUEST LECTURE "Bureaucratic Reform" Samarinda, Monday, 15th November 2021

Dean of Faculty of Social and Political Sciences, Mulawarman University

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Dr. н. Muhammad Noor, M.Si.

Public Administration Study Program Coordinator

Dr. Fajar Apriani, M.Si